

(Draft of my proposed letter on this new station directive)

MEMORANDUM FOR: Chief, Legislation

STATINTL

SUBJECT: Proposed New Station Directive to supersede Current Station  
Directive 15-16 of 6 December 1966

RE: [REDACTED]

1. This memorandum contains a recommendation for action.
2. The authority limitations imposed by reference (a) pertain not only to construction but also to alterations and repair programs (see 16a(b)(2), (3), (c) of reference (a)). At this station, alteration and repair projects are outside of the limitations imposed by the subject Directive as being approved by ROYCE and by the Chief, Building Maintenance Unit, Ensign. It appears incongruous that this station has definite controls on the construction program and yet applies limits or no control on the alteration and repair programs, which, if anything, normally constitute a long portion of all activities annual operating costs.
3. Although not defined in reference (a), the cost limits are intended to reflect the actual value (direct and indirect costs) of a project and not just the direct expenditure of funds on it basis in other projects being approved at this station. Indirect costs being what you not being reflected in your project submissions etc.

a. In-house labor

b. True materials (i.e., materials supplied from field received as no cost from other activities)

FREE

c. Special air-lift costs when air-lift must be used for men and materials due to interdiction of normal transportation routes by the enemy

~~This Draft ultimately came out as  
Revised A - 100. DIA. 100-16 of 26 June 1968~~

Such a condition will have the following impact on any such program:

- a. Approval of projects at lower levels than authorized, thereby reducing the effectiveness of any monitoring program.
- b. Reflecting unrealistically low costs in the Real Property report submitted to Headquarters.
- c. Funds are presently being utilized for some projects where indirect costs are included in the estimate. This has caused an over-allocation of funds that could be utilized immediately for other projects or programs. It is quite conceivable that this over-allocation would not be realized until too late in the fiscal year to permit utilizing these funds for other purposes.

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5. I understand that generally ~~██████████~~ will accomplish projects exceeding their authority level by doing such programs in increments. This defines the purpose of any program and could save funds to be spent later for a project which may have been discontinued if the total cost was known at the time of approval.
6. Occasionally sponsored projects have been located by Headquarters which have not been coordinated through either the appropriate Office or the Engineering Office, which do not have sufficient funds to accomplish the work. This necessitates additional delays and attempts to reprogram the project before the available funds.
7. Attachment A to this memorandum contains a proposed revision to the original directive. The comments shown have been incorporated into this proposal. This revision has been communicated to the At Chief, Programs, Deputy Chief, Logistics and the Office, Real Estate and Housing.